FEDERAL ENERGY REGULATORY COMMISSION 202 225 4099

WASHINGTON, DC 20426

OFFICE OF THE CHAIRMAN

February 28, 2002

The Honorable Joe Barton, Chairman Subcommittee on Energy and Air Quality U. S. House of Representatives Washington, D. C. 20515

Dear Chairman Barton:

This is in response to Congressman Waxman's request for information asked at your subcommittee hearing on February 13, 2002. He asked me to provide a list of my contacts with Enron officials during my terms as a commissioner at the Federal Energy Regulatory Commission (FERC) and at the Public Utility Commission of Texas (PUCT).

As the enclosed chronology details, I first met Ken Lay on May 29, 1996, when I was invited to present an update on Texas telecommunications and electric utility regulation to the members of the Governor's Business Council, an advisory group of Texas business executives that Mr. Lay had chaired since then-Governor Ann Richards formed the council in the early 1990's.

The enclosed chronology reflects my best recollection of all contacts I had with Enron officials based in part on calendars I have maintained since January 1996. I do not have any records prior to January 1996. I have not maintained phone logs during this period. Despite this, I believe that the contacts in the enclosed chronology represent all contacts with Mr. Lay and other officials, with the exception of Steve Kean, with whom I may have talked by phone two or three times over the seven-year period. From my records, the first occurrence of a meeting with Steve Kean is in 1998, but I feel certain we had been introduced sometime prior to that date.

In addition, the enclosed chronology does not list any meetings with non-executive Enron staff or outside attorneys, nor does it reflect contacts I may have had at legislative hearings, PUC Open Meetings, public conferences or public speeches. The enclosed chronology does not reflect several meetings I had with former Enron de Mexico President Max Yzaguirre in Texas during May, 2001 to discuss the duties of a PUCT Commissioner.

Finally, as you prefaced your oral request with a reference to letters Mr. Lay was reported to have written endorsing my nomination to both my current and prior positions, the letter that actually played a role in getting me an interview with then Governor Bush in early 1995 has not been in the public record. In 1991-1993 I worked as a legal counsel to FERC Commissioner Jerry J. Langdon, a Democrat from Midland, Texas who had known Governor Bush for many years. Martin L. Allday, also from Midland, was Chairman of FERC under President George H. W. Bush, including during the time I worked for Commissioner Langdon. Shortly after the 1994 Texas gubernatorial election, these two men wrote a letter recommending me to Governor-elect Bush for the open PUCT position. After his inauguration, Governor Bush called me in for an interview for the position on January 27, 1995. During my interview, I observed the enclosed letter from Chairman Allday and Commissioner Langdon on his desk. He offered me the position after our interview. I accepted it, and following my confirmation by the Texas Senate on February 22, 1995, was sworn in by Governor Bush and joined the PUCT the following day.

I trust this information satisfies the request. Please contact me if I can provide any further information.

Best regards,

Pat Wood, III

Enclosures

Cc: The Honorable Rick Boucher

WAXMAN 1/24/01 4099 1**9/96** FEB-28-2002 13:58 HOH HENRY 202 225 -5/2/01/15/98 3/97 3/97 11/29/99 9/20/01

Ken Lay

Steve Kean

Kean visit to Wood office

Wood phone call to Lay

Ken Lay

ο ανταCTS Between Pat Wood, III and Enron Officials during Wood's terms at Texas PUC and FERC (February 23, 1995 to date)

Subject Matter of Content E Enron Official Contact Type Wood's presentation at Wood updated Council on telecom and electric utility regulation Subject Matter of Content

Ken Lay

Wood presentation to Germans on Texas regulation. Visit to "trading floor"

Wood presentation at DOEsponsored fact-finding trip for German

Jeff Skilling

chaired by Lay)

(100+ Texas business leaders; Governor's Business Council

utility officials held at Enron's offices

Wood's presentation at

Governor's Business Council

Ken Lay

Wood phone call to Lay

Meeting in Washington DC

Steve Kean

Stan Horton Mark Frever Steve Kean

Halvorsen of INGAA and other pipeline from Frevert received on 9/26/01). company officials Visit to Wood office with Jerry

Wood presentation at US Energy Policy conference in Arlington, VA

10/3-4/01 Ken Lay

11/8/01

Ken Lay

Wood seeking Enron support for Gov.'s utility restructuring bill (unsuccessful)

upcoming activities of Legislative study committee on electric restructuring) (No specific notes of visit. Based on date, I expect discussion related to

Wood updated Council on telecom and electric utility regulation

issue. Lay's congratulations on Wood's rumored FCC appointment (no response from Wood since Wood's 10/6/00 and 1/16/01 conversations with Clay Wood's concern about erratic shift of Enron policy on key Texas market design Johnson regarding FERC position were not public).

Update on Congressional activity relating to electric restructuring

Pipeline industry preparations following 9/11 attacks. (Thank you note

Wood presentation to conference on 10/4 Wood at speakers' table with Lay, Barton, Bingaman and Schlesinger on 10/3;

Lay phone call to Wood (not reached) From Email of phone message, it appears to have been a call to inform of proposed merger with Dynegy

November 18, 1994

Mr. George Bush 5950 Berkshire, Suite 990 Dallas, Texas 75225

Re: Public Utility Commission

Pat Wood

Dear George: COVERNOL .

We know you are besieged with requests from many sides by various individuals and/or interests for appointments to the many areas of government that you will be overseeing as Governor of our state

Yesterday the undersigned were visiting about a lawyer named Pat Wood who is currently the legal assistant to Barry Williamson at the Railroad Commission. Pat Wood was a legal assistant in Langdon's office, who, as you know, served with Allday on the Federal Energy Regulatory Commission in Washington during the time your dad was President. He is a Port Arthur native and an Aggie (that's OK) who subsequently got his law degree from Harvard University.

We both understand that there are appointments made for political reasons, but there are also appointments that need to be made based on expertise and ability. A Public Utility Commissioner is one of the latter. It is a <u>critical</u> appointment to the well-being of Texas. Experience in fair regulation, with no ax to grind, and protection of the consumer, coupled with a need to encourage the regulated industries, is truly needed at this vital Commission.

Because we both have seen first-hand (in spades) the ability, integrity, energy and dedication to service that Pat Wood exemplifies, we recommend that you consider appointing him to the above Commission. You simply could not do much better from our way of thinking.

We understand that Barry Williamson is aware of Pat Wood's interest in the indicated position. We both know from personal experience that when you lose a trusted helper it hurts, but in fairness you must let that helper progress when the opportunity arises. We believe Barry would hurt, but be willing.

Mr. George Bush November 18, 1994 Page 2

Enclosed you will find a resume. If you want to discuss Pat Wood with either or both of us, feel free to call.

Yours truly,

Martin L. Allday

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